

Government of Jammu and Kashmir  
**ARI and Trainings Department**  
Civil Secretariat, Jammu/Srinagar

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Subject:- Nomination of Officer for Implementation of **SPARROW** for Annual Performance Report in respect of Gazetted Officers of ARI & Trainings Department.

Ref: GAD-ESTB/135/2021-02-GAD dated 07.01.2022 received from General Administration Department.

**Government Order No:03 -JK(ARI & Trgs) of 2022**  
**D a t e d: 03.02.2022**

Sanction is hereby accorded to the nomination of **Ms. Sunaina Sharma (JKAS), Additional Secretary to the Government, ARI & Trainings Department** for Implementation of SPARROW for Annual Performance Report in respect of Gazetted Officers of the ARI & Trainings Department.

**By Order of the Government of Jammu and Kashmir**

*Sd/-*

**(Abdul Majid Bhat)**

Secretary to the Government  
ARI & Trainings Department

No:-ARI-Gen/3/2022-01

Dated:- 03- 02-2022

Copy to the:-

1. Principal Secretary to the Government, General Administration Department.
2. Joint Secretary (J&K), Ministry of Home Affairs, Government of India.
3. Director General, Stationery & Office Supplies, J&K.
4. Additional Secretary to the Government, ARI & Trainings Department.
5. General Manager, Government Press Srinagar/ Jammu.
6. Pvt. Secretary to Secretary to the Government, ARI & Trainings Department for information of the worthy Secretary.
7. Government Order file.
8. I/c Website.

*(Aadil Bashir)*  
03/02/22

Under Secretary to the Government,  
ARI and Trainings Department